

Rapid Human Rights Due Diligence

INTRODUCTION

This document guides human rights due diligence in situations when very little time is available.

STEP ONE: DESCRIPTION OF THE CHALLENGE

These questions help clarify the human rights challenge.

Question	Answer
What is the situation? Provide a short description of the challenge.	
Is the rule of law being applied? Consider: Is the action legal? Is due legal process being followed?	
If emergency powers are being used, are there clear limitations? Consider: Are actions consistent with the Siracusa Principles, such as being of limited duration?	
Who are the rightsholders in this situation? Examples: Users, customers, employees, workers at a supplier, local communities.	
Are vulnerable populations potentially impacted? Examples: Children, human rights defenders, refugees, migrant labor, women, elderly, low-income groups, LGBTI people, indigenous people.	
What actual or potential adverse human rights impacts will be faced by the rightsholder? Consider: The Universal Declaration of Human Rights; the International Covenant on Civil and Political Rights; the International Covenant on Economic, Social, and Cultural Rights; the ILO Fundamental Principles and Rights at Work.	
What is the severity of the actual or potential human rights impact? Consider: How many people may be impacted? How serious would the impact be for the victim? Can the impact be remediated later?	

STEP TWO: COMPANY POLICY, PROCESSES AND PROCEDURES

These questions help clarify the relevant company policies, processes, and procedures that apply.

Question	Answer
What is the Company policy? Consider: Does Company have a policy, process or escalation procedure describing what to do in this situation? What does it say?	
What does previous human rights due diligence say? Consider: Was this situation anticipated in prior human rights due diligence? What does that due diligence say about the approach that should be taken now?	
Who at Company HQ am I required to call? Who should I turn to for assistance? Examples: Sustainability team, human rights team, privacy team, supply chain sustainability team, public affairs team, legal team.	

STEP THREE: EXTERNAL CONSULTATION

These questions help identify allies who may be able to provide rapid advice.

Question	Answer
Are there potentially impacted stakeholders I can consult with directly? Consider: If not, are there reasonable alternatives, such as independent expert resources? Examples include civil society organizations, subject matter	
experts, academics, other companies. Is it appropriate to contact them in this case?	
Consider: What is your relationship with the external organization or expert? Do you have a trusting relationship based on previous interactions? What are the risks and opportunities of making contact now? Would I be placing the stakeholder or rights holder at risk by contacting them?	

STEP FOUR: ACTION PLAN

These questions help create a plan of action.

Question	Answer
What can we do to avoid, prevent, or mitigate the actual or potential human rights impact? Consider: Can the government demand or request be narrowed? Can we reduce the number of rightsholders actually or potentially impacted?	
What leverage do we have to affect change in the wrongful practices of an entity causing harm? Consider: Can we make our views known publicly, e.g. on matters of law, regulation, or public policy? Can we stipulate certain requirements? Can we collaborate with other companies facing a similar challenge? Can we collaborate with civil society organizations or other stakeholders?	
What transparency should we provide? Consider: Can we notify relevant rights holders, such as users, employees, or customers? Can we issue a customer notice or make a public statement? Are there any legal or business reasons to restrict transparency? Are there any human rights reasons to restrict transparency, such as putting rights holders at risk?	
If we can't be transparent now, what alternatives exist? Consider: Can we be transparent at a later date? Are there specific organizations or individuals we should communicate with?	
What records should exist? Consider: Can we ask for the demand or request to be made in writing? What written record should we keep?	